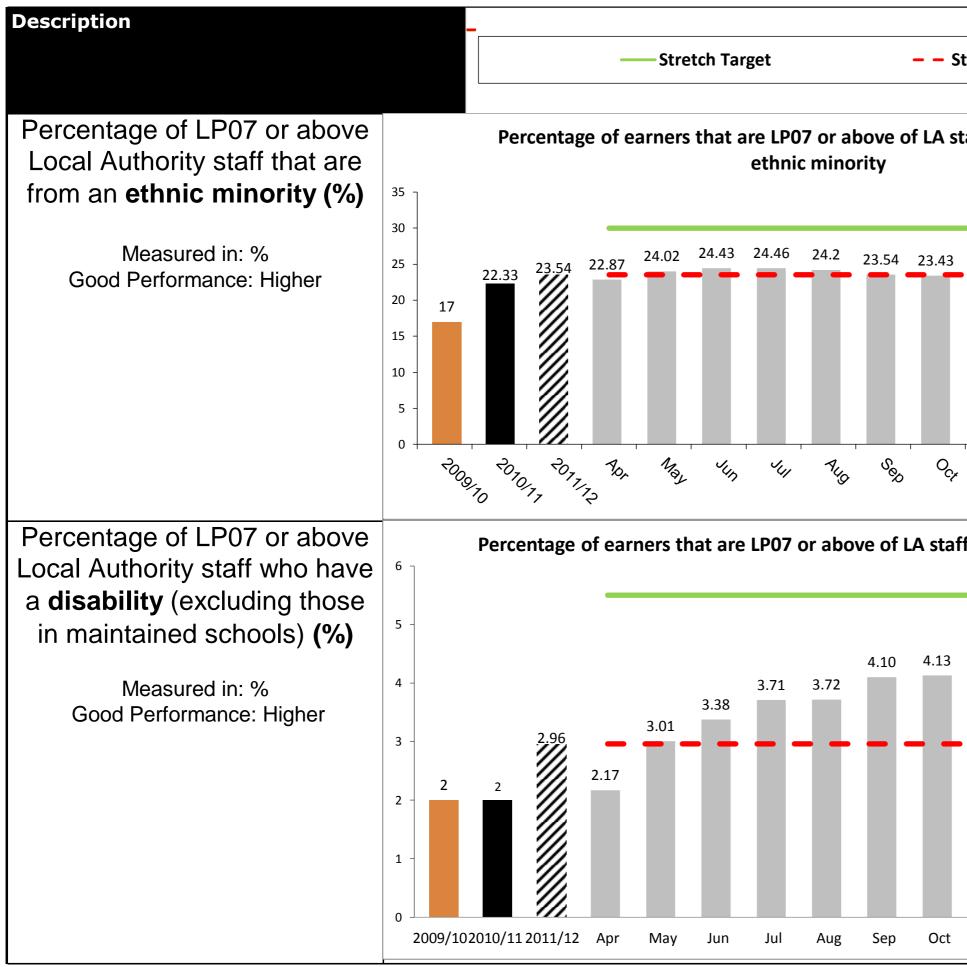
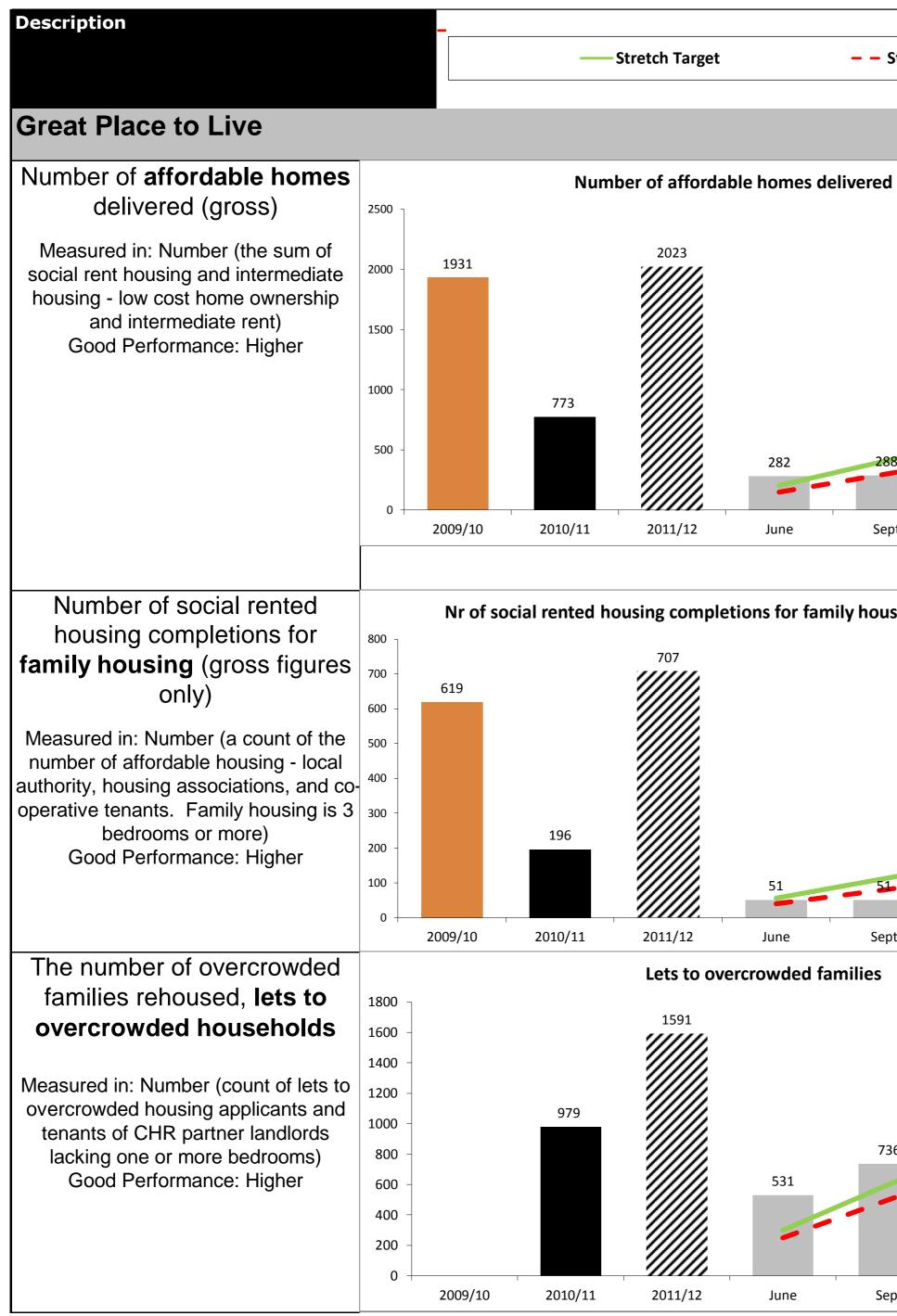


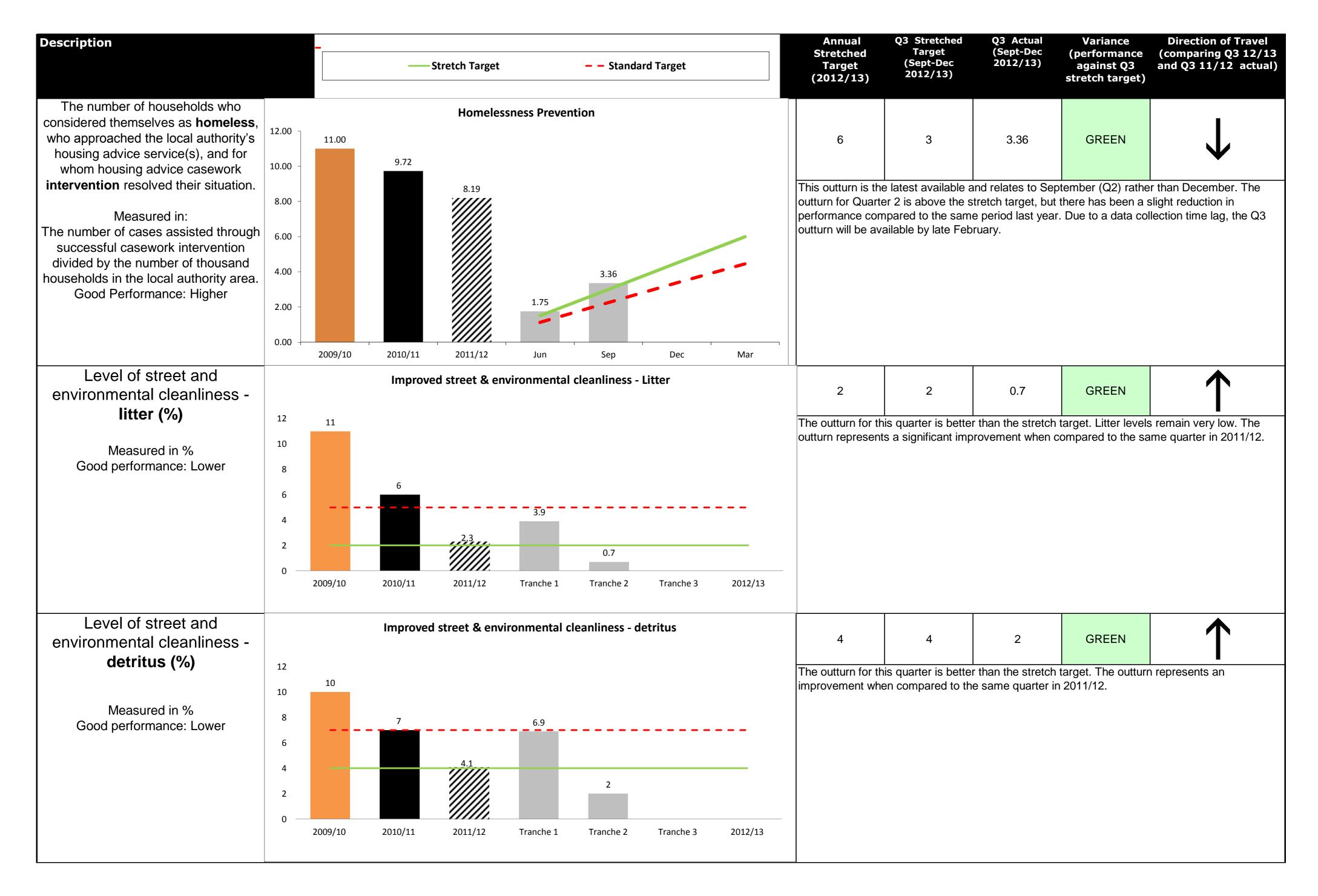
Standard Target	Annual Stretched Target (2012/13)	Q3 Stretched Target (Sept-Dec 2012/13)	Q3 Actual (Sept-Dec 2012/13)	Variance (performance against Q3 stretch target)	Direction of Travel (comparing Q3 12/13 and Q3 11/12 actual)
tion	92	92	90.48	AMBER	\leftrightarrow
90.48	figure of 90.48%	satisfaction for the	October-Decem	ber quarter. Satisf	ained to give an improved action survey take-up ould see a continuation o
Dec Mar					
osence per employee	6.5	6.5	7.17	RED	\leftrightarrow
3 7.17	target of 6.5 days absence has incre days. The number of da Directorate Abser in order to ensure being developed i are areas which a	and an increase eased from 3.52 to ays lost to sicknes nce Management sickness cases a in respect of sickn	of 0.04 days com o 3.59 days and le s absence per en Panels will contin are dealt with cons less returns. Sick t as part of the ac	pared to the previo ong term has decre nployee has stabilis ue to develop loca sistently and robus ness reporting and doption of improved	is 0.68 days above the bus month. Short term eased from 3.61 to 3.58 sed. The Corporate and I targets for service areas tly. Specific action is I sickness management d HR IT systems.
ct Nov Dec Jan Feb Mar re women	50	50	46.91	RED	\leftrightarrow
a1 46.98 46.93	remains below tai initiative, will posi	rget. It is planned tively impact on pe	that the Navigate erformance. Follo	programme, the n	Juarter, performance new career development ment, 54% of those omen.
404 Dec 132 tep Way					

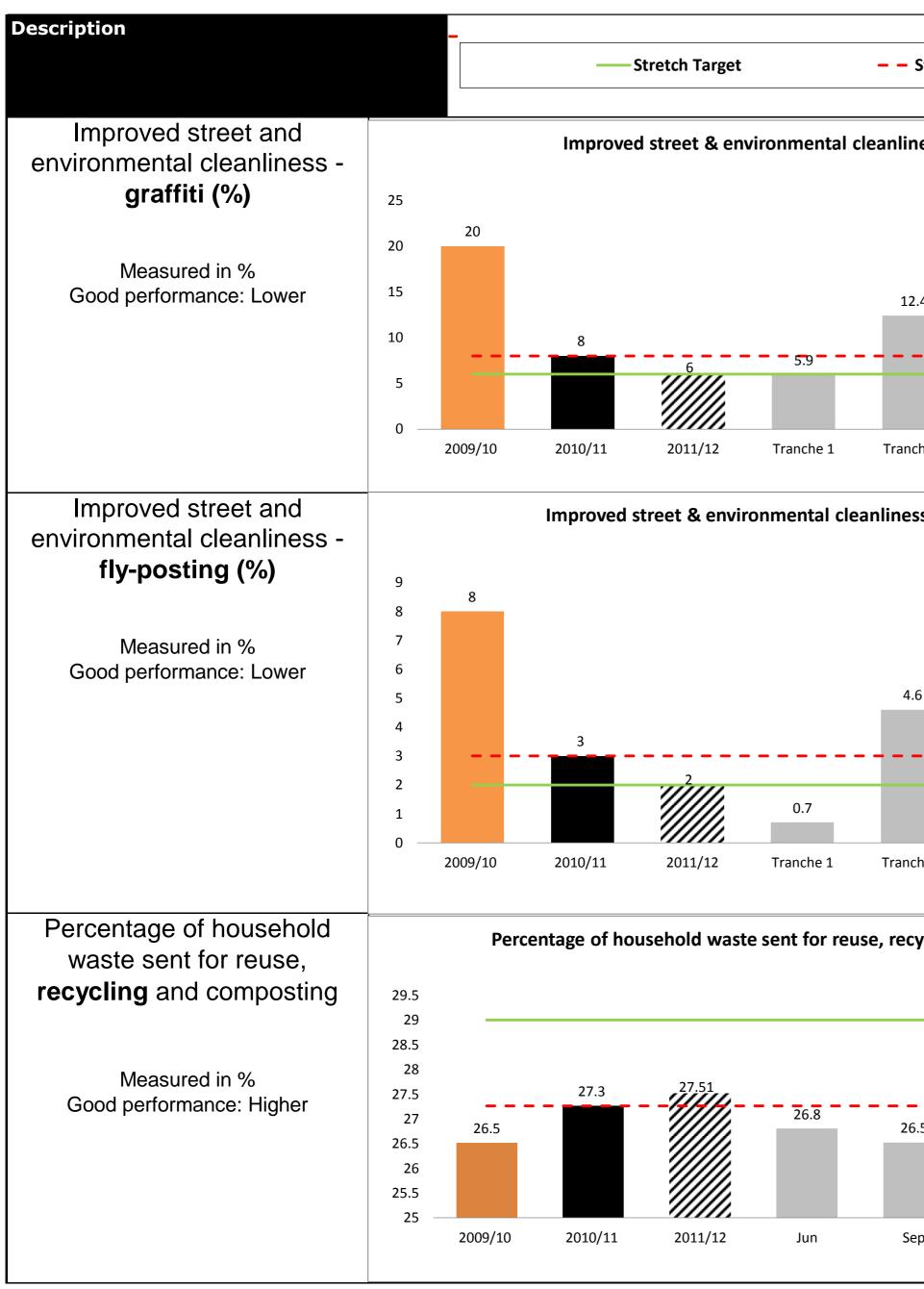


• Standard Target	Annual Stretched Target (2012/13)	Q3 Stretched Target (Sept-Dec 2012/13)	Q3 Actual (Sept-Dec 2012/13)	Variance (performance against Q3 stretch target)	Direction of Travel (comparing Q3 12/13 and Q3 11/12 actual)		
staff that are from an	30	30	23.56	AMBER	\leftrightarrow		
13 23.84 23.42	Performance remains below the stretch target and has dropped slightly since last quarter. The figures can change with very small movements in numbers. Performance should improve through the introduction of directorate targets and creating development opportunities through the Navigate initiative. 61.29% of staff in the Navigate management development talent pool, which supports PO3 – PO6 officers to secure more senior roles, are from an ethnic minority. In addition, through using workforce planning and succession planning frameworks, managers are asked to identify opportunities to improve upon performance.						
$D_{c_{\ell}} \mathcal{N}_{O_{L}} \mathcal{O}_{O_{C}} \mathcal{A}_{\partial_{f}} \hat{\mathcal{A}}_{\partial_{f}} \hat{\mathcal{A}}_{\partial_{f}}$							
aff that have a disability	5.5	5.5	4.59	AMBER	\uparrow		
5.00	Performance has time, the outputs this indicator.	also improved sig of the Navigate pr to develop action	onificantly compar- ogramme will help plans within direc	ed to this time last o to continue improve torates to improve	ared to last quarter. t year. It is hoped that in oved performance against e performance. However, it mance.		
ct Nov Dec Jan Feb Mar							

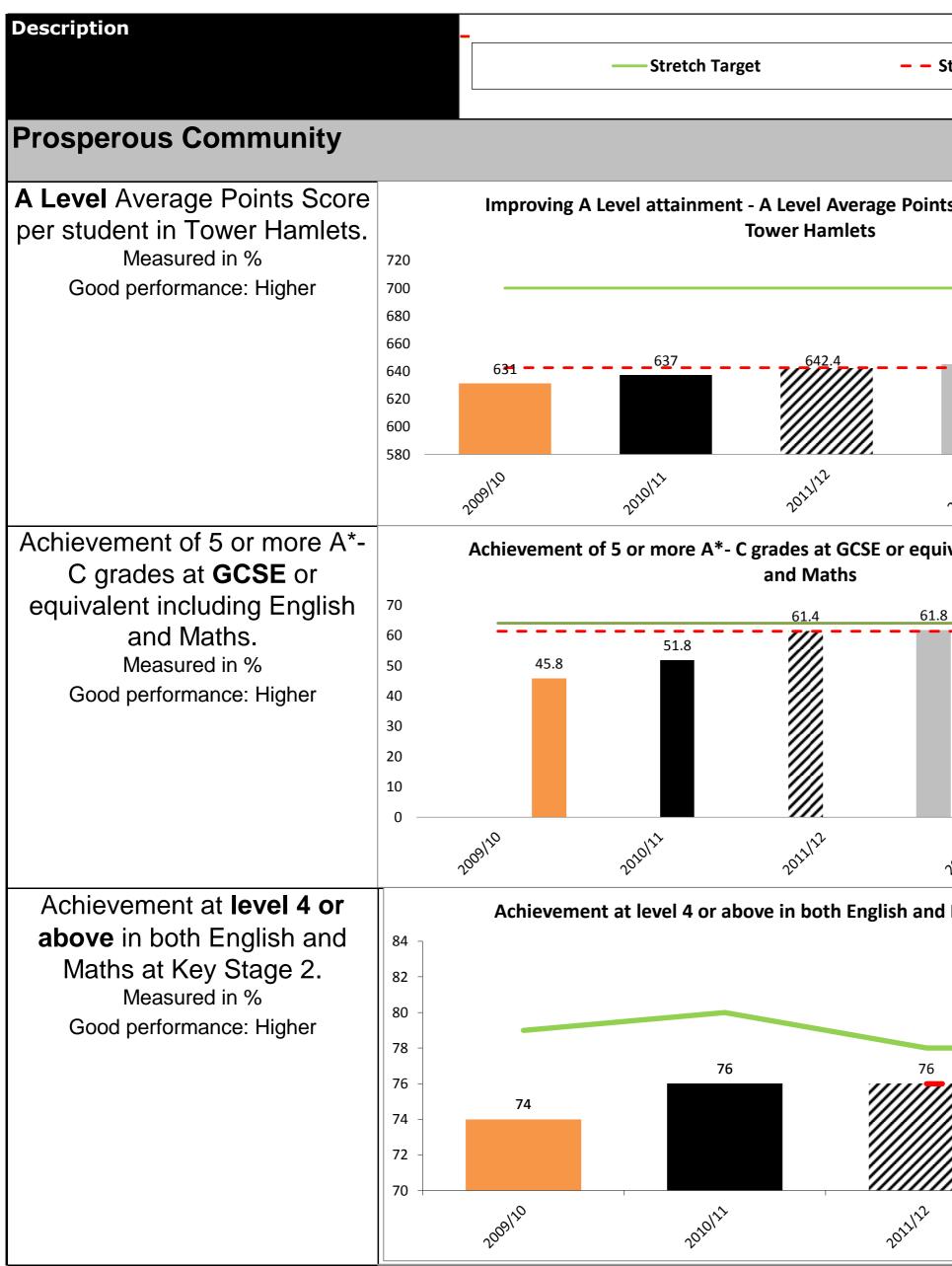


Standard Target	Annual Stretched Target (2012/13)	Q3 Stretched Target (Sept-Dec 2012/13)	Q3 Actual (Sept-Dec 2012/13)	Variance (performance against Q3 stretch target)	Direction of Travel (comparing Q3 12/13 and Q3 11/12 actual)
d (gross)	817	612	332	RED	\checkmark
	schemes due in (Quarter 3 have now but the overall ann	v slipped to Quar	ter 4. Performance	4 units. A number of othe is therefore below the year, which is 97% of the
332	exactly in which r Hamlets will rema affordable homes	month they will be a ain a top performe	completed. Nonet r nationally for this Work is on-going	theless, we are considered and the second se	e Mayor's target of 4,000 Partners to ensure that
t Dec Mar					
ing (gross figures only)	225	168	69	RED	J
	quarterly target. and fell into 2011 work with its part	This is due to repro /12 and others hav	ofiling of schemes ve been delayed i t, where possible,	s; some schemes nto 2013/14. The (, all schemes com	ure is also below the were in fact delivered earl Council is continuing to plete on time. We are this measure.
- 69					
Dec Mar	1200	900	808	AMBER	Ţ
5 808	lets this year, when such as homeles projected that the analysis and rece	en compared to las s households, are ere will be 2,000 les ent performance, if	st year's figures. being let to while ts this year, comp the number of le	In addition, other c not necessarily be pared to 2,703 last ts to overcrowded	eduction in the number of ases with higher priority, ing overcrowded. It is year. Based on current applicants increase during 00 lets to overcrowded
	applicants.			<u> </u>	

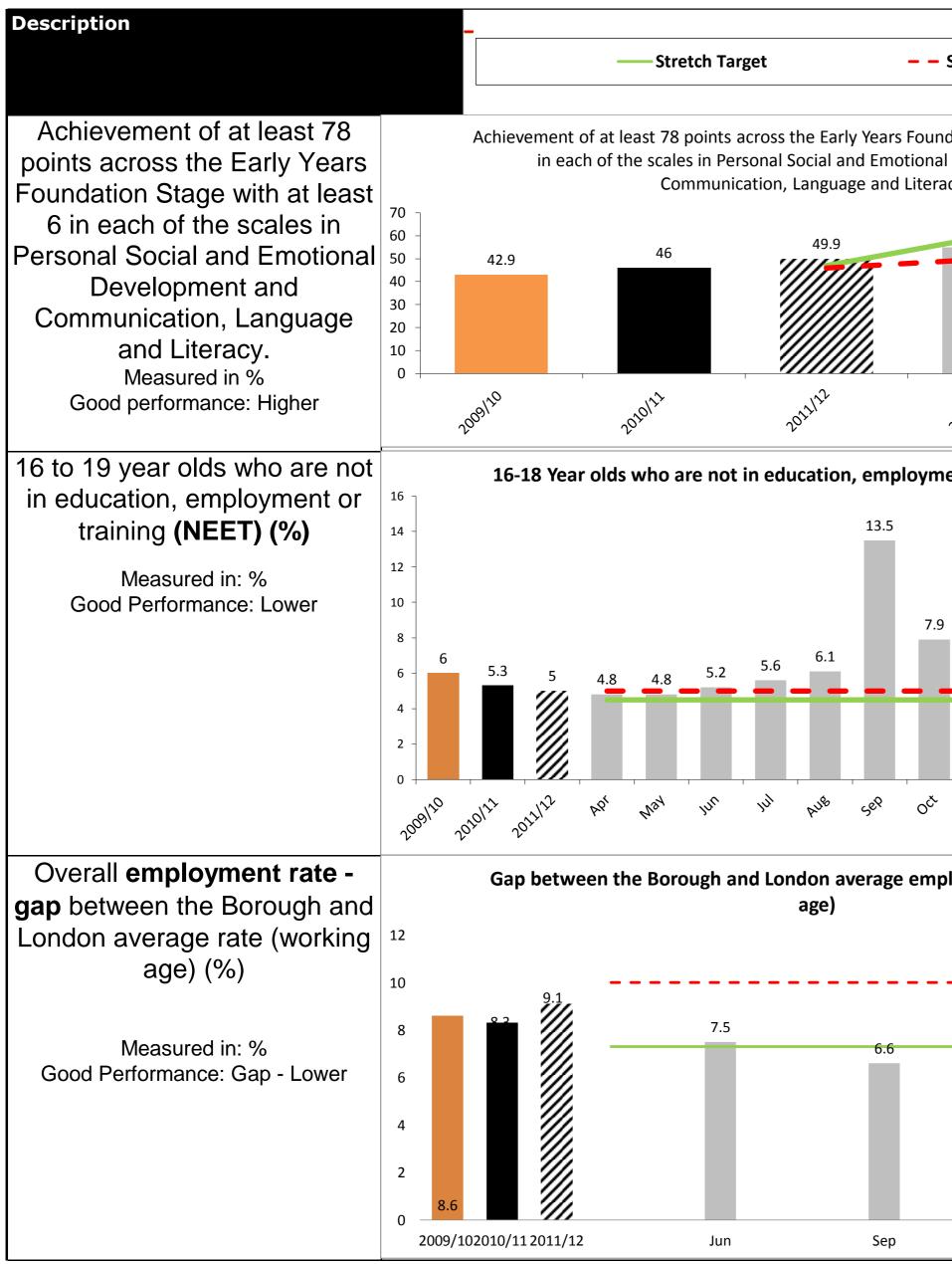




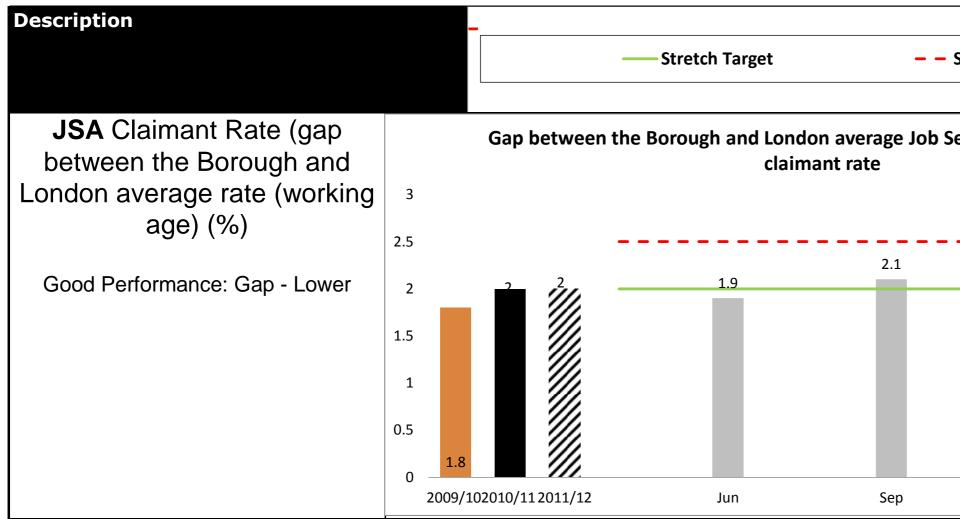
Standard Target	Annual Stretched Target (2012/13)	Q3 Stretched Target (Sept-Dec 2012/13)	Q3 Actual (Sept-Dec 2012/13)	Variance (performance against Q3 stretch target)	Direction of Travel (comparing Q3 12/13 and Q3 11/12 actual
ness -Graffiti	6	6	12.4	RED	\checkmark
2.4	hotspots for graff found on private p international graff impact in the area	iti and this is reflect property. Graffiti w fiti artists and there a. The Streetcare	cted in the elevate as high in the Sp e are a number o Team is meeting	ed score. The majo italfields and Bangl f graffiti tours which	vere surveyed are known prity of the graffiti was latown area which attract n are having a negative Police Teams to flag prcement.
iche 2 Tranche 3 2012/13	-				
ss -Fly-posting	2	2	4.6	RED	↓ ↓
.6	expected. An acc increased the out advertise the service classified as fly-p advertising found	turn – these sticker turn – these sticker vices of the shutter osting as they are on private proper	ers advertising sl ers, usually stuck r company. Altho considered unla ty have impacted	hutter companies in on newly installed bugh they are small wful advertising. Fly I negatively on perfe	or repaired shutters, , these stickers are still y-posting and unlawful ormance. Enforcement
					ng down the level of fly-
che 2 Tranche 3 2012/13	-				ng down the level of fly-
	29	29	26.52	RED	ng down the level of fly-
che 2 Tranche 3 2012/13 cycling & composting 6.5	This outturn is the Household co-mi	e latest available a ngled recycling ha	nd relates to Sep s maintained its i	otember (Q2) rathe mprovement into C	\leftrightarrow



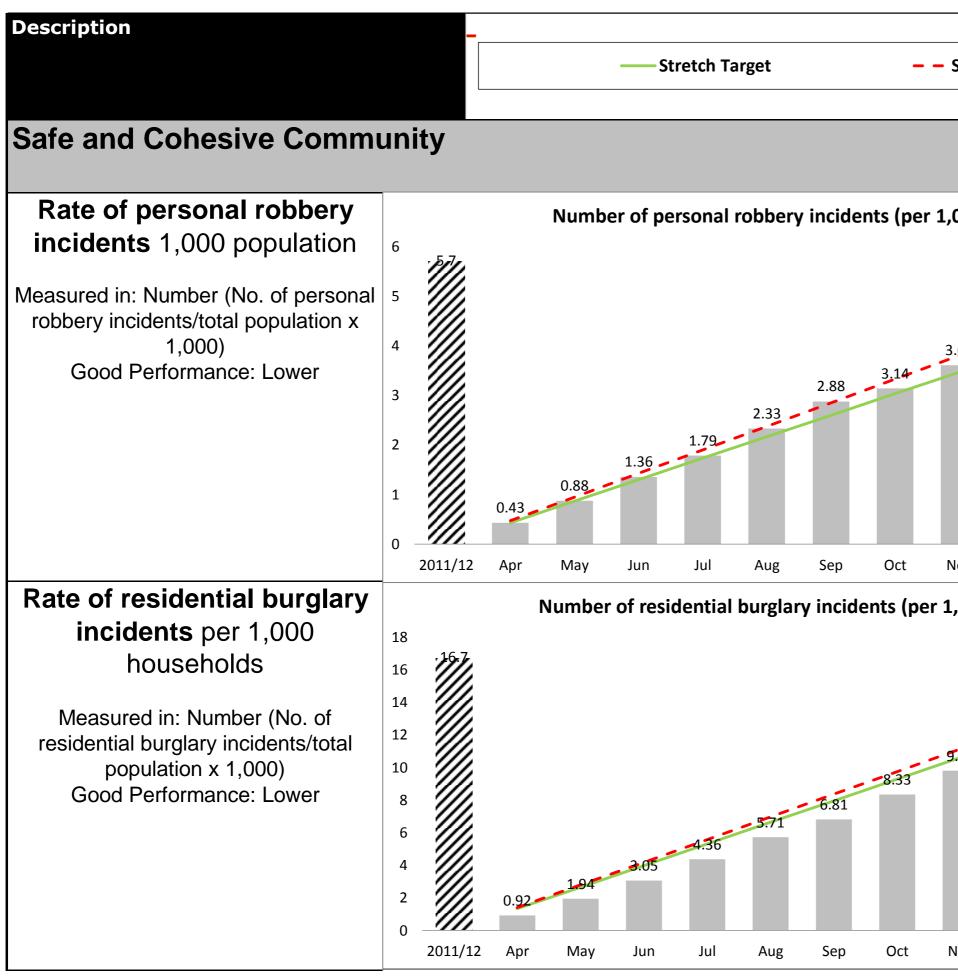
Standard Target	Annual Stretched Target (2012/13)	Q3 Stretched Target (Sept-Dec 2012/13)	Q3 Actual (Sept-Dec 2012/13)	Variance (performance against Q3 stretch target)	Direction of Travel (comparing Q3 12/13 and Q3 11/12 actual)
ts Score per student in	700	700	644.9	AMBER	\leftrightarrow
644.9	(financial year 20 above the standa the national avera	12/13). This is a 2 rd target of 642.4 age of 733, we cor	5 point increase but below the str	on the previous ye etch target of 700.	lemic year 2011/12 ar (642.4); placing us Although we are below e national and local
2012/123					
uivalent including English	64.1	64.1	61.8	AMBER	\leftrightarrow
.8	2013. In the acad A*-C GCSEs (or compared to the	emic year 2011/1 equivalent), includ previous year's fig	2 (financial year 2 ling English and N jure of 61.4%, but	012/13) 61.8% of laths GCSEs. This	e released in January KS4 students achieved 5+ s is a slight increase target of 64.1%. Tower amongst London
2012/13					
d Maths at Key Stage 2	78	78	82	GREEN	\uparrow
82	2012/13 (academ	ic year 2011/12) i	s 82%. This exce	eds the target and	Maths at Key Stage 2 in is a significant on a verage result of
2/13					



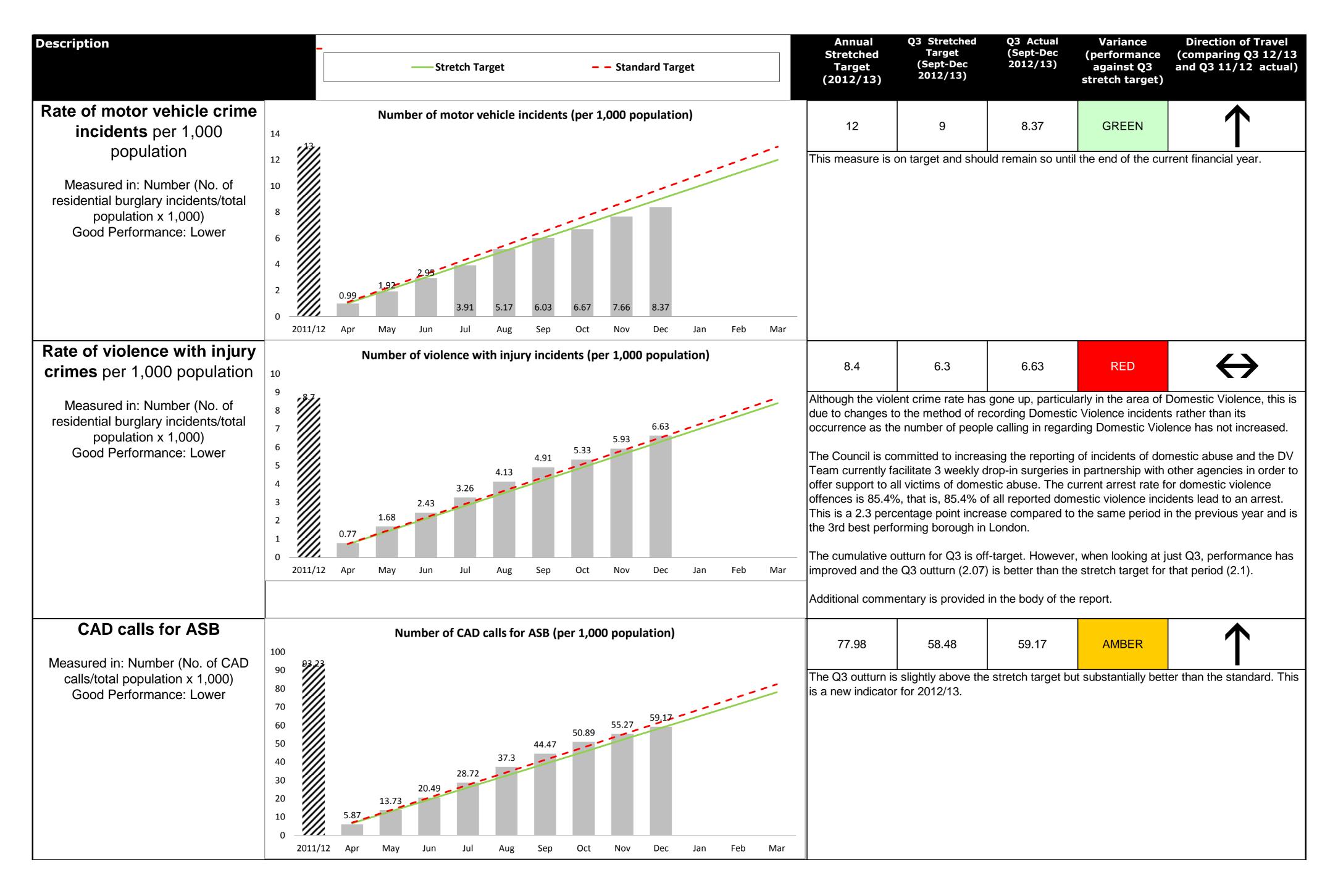
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ndation Stage with at least 6 al Development and acy.	Foundation Stage Development and	e, with at least 6 in	each of the scale Language and Lit	s in Personal Soc eracy. This is an i	mprovement when		
nent or training (NEET)	applicable to the includes a larger	end of year value. cohort of young pe	The calculation for eople. As this is the	or the measure has ne first year on the	et of 4.5% is most s changed, and now new count, the target may figures are confirmed. Out		
5.6 4.5 NO ^N Dec Jan Feb Mat	have been too ambitious but we will have a fuller picture once January figures are confirmed. of the 629 young people currently classified as unknown 407 of these come in the category 'Cannot be contacted'. This means that the phone number they previously had is no longer va and they are not at the address we had for them on the system. When these clients are visite the address where they used to be, unless we can confirm their new address with a neighbour the current occupant, they remain on our register and cannot be classified as 'moved away' a previously. We are in touch with social landlords in the borough to see if they have a forwardin address for these clients. Under the standard formula a certain percentage of the unknown ar added to the NEET figure and raise the NEET percentage. The Youth Connexions Service is						
ployment rate (working		eted programme fo (PAYP) which is 7.3	•••	• •	age with Positive Activities he borough.		
Dec Mar	The latest employment figures relate to the period ending September 2012, and show a gap of 6.6pp between the borough's employment rate and the London average. This is a further reduction of 1pp since the last reported period. Whilst the employment rate for TH improved by 1.5pp, the corresponding increase in the London average was only 0.6pp. It could be suggested that employment initiatives and activities, including the Olympic Games time jobs, are a contributing factor for this larger increase in employment rate for TH. When comparing the employment rate to previous years since 2004, the current employment rate of 62.0% is the highest that it's been for TH. The gap reduction target of 7.3pp has been exceeded. In addition this, a recent study by Local Futures (in conjunction with the Municipal Journal) concluded that i relation of economic performance, Tower Hamlets is the top performing borough across the country in terms of our attraction to inward investors and businesses considering location. This rating considered several key measures concerning productivity, knowledge-driven businesses business and enterprise, economic scale and growth in business stock.						

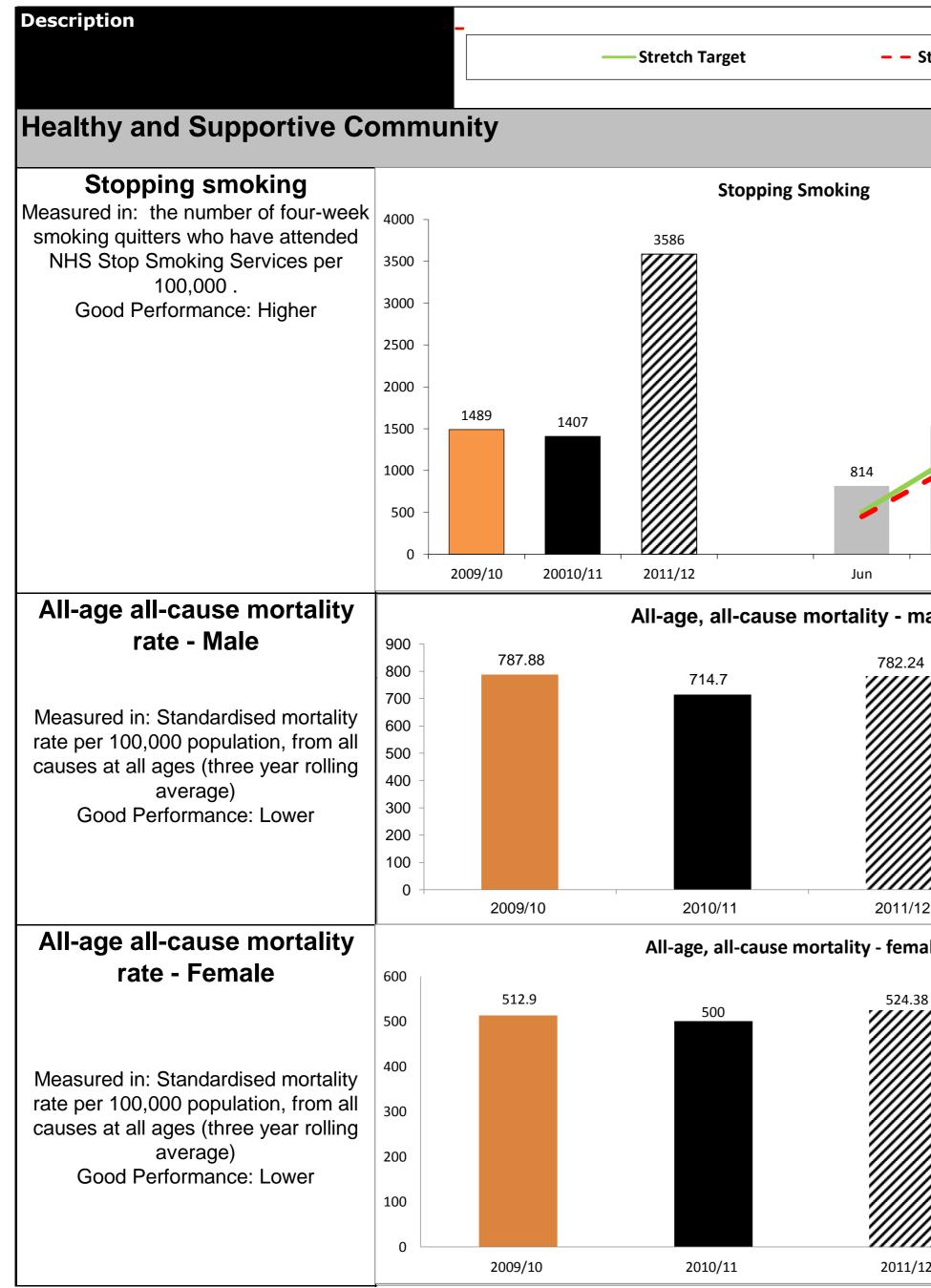


Standard Target	Annual Stretched Target (2012/13)	Q3 Stretched Target (Sept-Dec 2012/13)	Q3 Actual (Sept-Dec 2012/13)	Variance (performance against Q3 stretch target)	Direction of Travel (comparing Q3 12/13 and Q3 11/12 actual)		
Seekers Allowance (JSA)	2	2	1.7	GREEN	\uparrow		
1.7	Over the last year Tower Hamlets has performed well and exceeded the stretch target of a 2.0 percentage point gap with London. The last four quarter updates show a steady trend in the gap indicator. In December 2011, the JSA rate for the borough was 5.9%; in December 2012 the outturn is 5.6%. It is useful to look at the quarter updates against the same period from the year before as this will take into account seasonal adjustments. In terms of the number of claimants, there has been a total reduction of 529 JSA claimants from December 2011 to December 2012.						
Dec Mar							

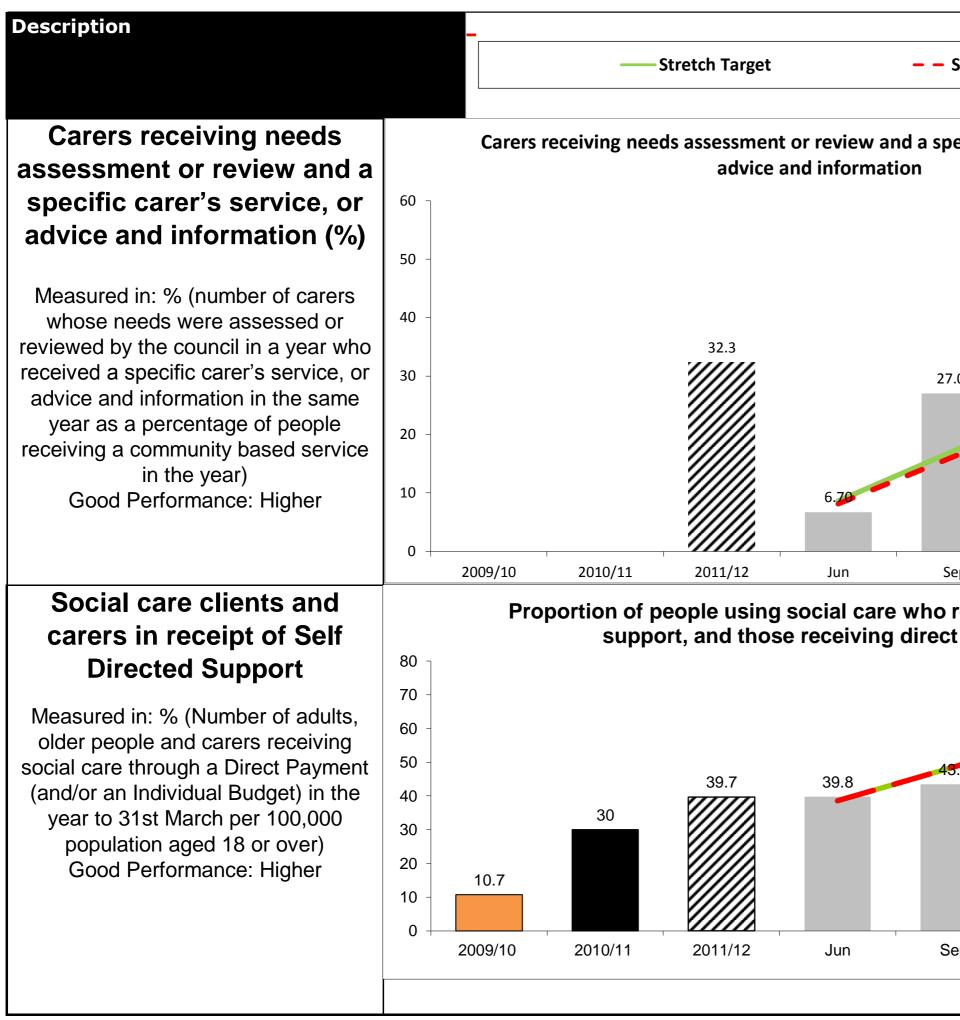


Standard Target	Annual Stretched Target (2012/13)	Q3 Stretched Target (Sept-Dec 2012/13)	Q3 Actual (Sept-Dec 2012/13)	Variance (performance against Q3 stretch target)	Direction of Travel (comparing Q3 12/13 and Q3 11/12 actual)
,000 population)	5.2	3.9	4.1	AMBER	\leftrightarrow
4.14 3.61 Nov Dec Jan Feb Mar	undertaking addit Additional police	ional patrols and v resources will be u	vorking hard on u used to proactivty	proactively target k nderlying gang iss target Robbery of target will not be re	ues with partners. fences and offenders.
1,000 households)	15.9	11.9	11.1	GREEN	1
9.79 11.07	This measure is o	on target and shou	Ild remain so until	the end of the cur	rrent financial year.
Nov Dec Jan Feb Mar					





Standard Target	Annual Stretched Target (2012/13)	Q3 Stretched Target (Sept-Dec 2012/13)	Q3 Actual (Sept-Dec 2012/13)	Variance (performance against Q3 stretch target)	Direction of Travel (comparing Q3 12/13 and Q3 11/12 actual)
	20000	4000	4500	ODEEN	
1533	outturn (cumulativ	ve) far exceeds th	e stretch target ar easure and bench	nd the standard tai	December. The quarter 2 rget. Tower Hamlets es us as the best
Sep Dec Mar	749	749	782.24	RED	
	This outturn relate		is a rolling three-	year average. Per	formance is within the
2012/13	529	529	524.38	GREEN	\leftrightarrow
8	This outturn relate	es to 2011/12 and	is a rolling three-	year average.	
2 2012/13	-				



Standard Target	Annual Stretched Target (2012/13)	Q3 Stretched Target (Sept-Dec 2012/13)	Q3 Actual (Sept-Dec 2012/13)	Variance (performance against Q3 stretch target)	Direction of Travel (comparing Q3 12/13 and Q3 11/12 actual)
pecific carer's service, or	34.5	25.88	34.00	GREEN	\uparrow
34.00	and is far better t assessment or re of clients receivin	han Qtr. 1 (6.70% view and a specif g community base l being processed) and Qtr. 2 (27.0 ic carer's service, ed service was 34	%). The number o or advice and info .0% at the end of	s showing a positive trend f carers receiving needs ormation, as a percentage Quarter Three. This figure cess in 2013, therefore
Sep Dec 2012/13 receive self-directed ct payments	68.6	58.6	51.3	RED	\uparrow
51.3	provisional. Finali performance is lo Performance is s (43.5%). Action being take • Teams to be giv • 100 new PB/DP • Regular monitor • Staff workshop.	sed Qtr.3 results wer than the local howing an improve n includes: ven targets to achi s achieved across	will be available in quarterly target (ement trend and is eve 70% by 31st s social care team	March 2013.	Current interim centage points. tr. 1 (39.8%) and Qtr. 2
Sep Dec 2012/13			ut as part of the C	CUSIONE J	ouncy.